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|------------------------------------------|
| <b>School Information and Cover Page</b> |
|------------------------------------------|

**School Name:** Future Leaders Institute Charter School

**School Leader:** Ismael Colón

**School email address:** icolon@futureleadersinstitute.org

**Primary address:** 134 W. 122<sup>nd</sup> Street New York, NY 10027

**School website:** www.futureleadersinstitute.org

**School email:** info@futureleadersinstitute.org

**Telephone:** (212) 678-2868      **Fax:** (212) 666-2749

**BEDS #** 310300860881

**District/CSD of Location:** NYC DOE District #3

**Charter authorizer:** NYC Department of Education

**Chair, Board of Trustees:** Suzanne Thompson

**Date school first opened for instruction:** September 8, 2010

**2010-11 Enrollment:** 365

**2010-11 Grades Served:** K - 8

Our signatures below attest that all of the information contained herein is truthful and accurate.

Ismael Colón  
Print Name, Head of Charter School

August 1, 2011  
Signature and Date

Suzanne Thompson  
Print Name, President, Board of Trustees

August 1, 2011  
Signature and Date

|                                           |
|-------------------------------------------|
| <b>Table of Contents and page numbers</b> |
|-------------------------------------------|

- I. New York State School Report Card
- II. Appendix C—Total Expenditures and Administrative Expenditures Per Child
- III. Appendix E—FY2012 Budget
- IV. Charter Revisions
- V. Appendix F—Board of Trustees Disclosure of Financial Interest Forms

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| <b>New York State School Report Card</b> |
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As of July 28, 2011, no information from the state or NYCDOE has been made available.

**Appendix C – Total Expenditures and Administrative Expenditures Per Child**

***Appendix C: Total Expenditures and Administrative Expenditures Per Child***

**Future Leaders Institute Charter School**

**6/30/2011**

**Total Number of Enrolled Students (FTE):**

**375.3698**

|                                | <b>Total<br/>Expenditures</b> | <b>Administrative<br/>Expenditures</b> |
|--------------------------------|-------------------------------|----------------------------------------|
| <b>Total :</b>                 | \$ 5,469,908.71               | \$ 588,824.40                          |
| <b>Expenditures Per Pupil:</b> | \$ 14,572.05                  | \$ 1,568.65                            |

## Appendix E—FY2012 Budget

### Future Leaders Institute Charter School Budgeted P&L

FY12

Accrual and "Modified Cash" Basis

July 1, 2011 - June 30, 2012

|                                              |                  |
|----------------------------------------------|------------------|
| <b>Income</b>                                |                  |
| 4100 · State grants                          | 5,784,771        |
| 4200 · Federal grants                        | 254,508          |
| 4300 · Contributions                         | 480,000          |
| 4400 · Fundraising Revenue                   | 30,000           |
| 4500 · Misc Revenues                         | 9,900            |
| <b>Total Income</b>                          | <b>6,559,179</b> |
| <b>Expense</b>                               |                  |
| 5000 · Personnel Expenses                    |                  |
| 5100 · Administrative Staff                  | 838,715          |
| Total 5200 · Instructional Staff             | 2,985,040        |
| <b>Total 5000 · Personnel Expenses</b>       | <b>3,823,755</b> |
| 6000 · Benefits                              | 1,833,226        |
| 6100 · Direct Educational Expenses           | 162,023          |
| 7000 · Administrative Expenses               | 102,117          |
| 7100 · Professional Services                 | 349,750          |
| 7200 · Insurance                             | 54,234           |
| 7300 · Professional Development              | 91,900           |
| 7400 · Marketing & Recruitment               | 37,343           |
| 8000 · Nonpersonnel expenses                 | -                |
| 8100 · Facilities                            | 56,000           |
| 8800 · Misc Expenses                         | 3,410            |
| 8900 · Depreciation Expense                  | 82,169           |
| <b>Total Expense</b>                         | <b>6,595,926</b> |
| <b>Net Income, Accrual Basis</b>             | <b>(36,747)</b>  |
| <b>"Modified Cash" Basis:</b>                |                  |
| <b>Net Income, Accrual Basis</b>             | <b>(36,747)</b>  |
| <b>Add back, 8900 · Depreciation Expense</b> | <b>82,169</b>    |
| <b>Less, Additions to Fixed Assets:</b>      |                  |
| 1510 · Furniture & Fixtures                  | (5,000)          |
| 1520 · Equipment                             | (67,700)         |
| 1530 · Software                              | (2,175)          |
| <b>Net Income, Cash Basis</b>                | <b>(29,453)</b>  |

P&L - New - Short Version  
Budget Model FY12 v1.7

|                          |
|--------------------------|
| <b>Charter Revisions</b> |
|--------------------------|

This year, there were no charter revisions made by Future Leaders Institute Charter School.

|                                                                            |
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| <b>Appendix F—Board of Trustees Disclosure of Financial Interest Forms</b> |
|----------------------------------------------------------------------------|

The following board members have not been able to submit their forms, but none have had any financial interest at the school:

Ray Joseph  
Suzanne Thompson  
Doug Polack  
Jay Hatfield  
Jay Adya  
Joan Wicks  
Natalie Jaros  
Jeff Saltzman

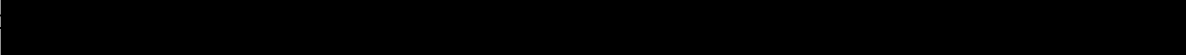
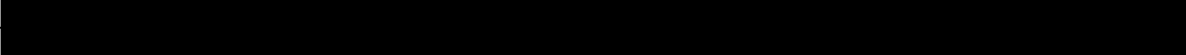
See attachments for the Financial Interest Forms collected.



**Appendix F: Disclosure of Financial Interest Form**

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11**

*\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Kim Broomes
2. Charter School Name Future Leaders Institute Charter School
3. Charter Authorizer Entity New York City Department of Education
4. Home Address 
5. Business Address 
6. Daytime Phone 
7. E-Mail Address 
8. List all positions held on board (e.g., chair, treasurer, parent representative)

Parent Representative

---

9. Is the trustee an employee of the school? \_\_\_Yes \_\_\_X No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

---

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? \_\_\_Yes \_\_\_X No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

---

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

| <b>Date(s)</b> | <b>Nature of Financial Interest/Transaction</b> | <b>Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)</b> | <b>Name of person holding interest or engaging in transaction and relationship to yourself</b> |
|----------------|-------------------------------------------------|-------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|
| <b>None</b>    |                                                 |                                                                                                             |                                                                                                |

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

| <b>Organization conducting business with the school</b> | <b>Nature of business conducted</b> | <b>Approximate value of the business conducted</b> | <b>Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest</b> | <b>Steps Taken to Avoid Conflict of Interest</b> |
|---------------------------------------------------------|-------------------------------------|----------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|
| <b>None</b>                                             |                                     |                                                    |                                                                                                                                                                               |                                                  |

R. Broomes  
Signature

7/27/2011  
Date

**Appendix F: Disclosure of Financial Interest Form**

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11**

*\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) James Belliveau

2. Charter School Name Future Leaders Institute Charter School

3. Charter Authorizer Entity New York Board of Education

4. Home Address\* 

5. Business Address\* 

6. Daytime Phone\* 

7. E-Mail Address\* 

8. List all positions held on board (e.g., chair, treasurer, parent representative)

Former Trustee and Finance Committee Chair

9. Is the trustee an employee of the school? \_\_\_Yes \_X\_No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? \_\_\_Yes \_X\_No

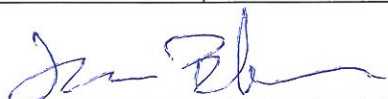
If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

- 11.** Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s)     | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|-------------|------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
| <i>None</i> |                                          |                                                                                                      |                                                                                         |

- 12.** Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

| Organization conducting business with the school | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--------------------------------------------------|------------------------------|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| <b>None</b>                                      |                              |                                             |                                                                                                                                                                        |                                           |

  
 Signature

*8/1/11*  
 Date

**Appendix F: Disclosure of Financial Interest Form**

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11**

*\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Andrew M. Hutcher
2. Charter School Name Future Leaders Institute Charter School
3. Charter Authorizer Entity \_\_\_\_\_
4. Home Address\* \_\_\_\_\_
5. Business Address \_\_\_\_\_
6. Daytime Phone\* \_\_\_\_\_
7. E-Mail Address\* \_\_\_\_\_
8. List all positions held on board (e.g., chair, treasurer, parent representative)  
Secretary and Chair of Legal/Human Resources  
working group
9. Is the trustee an employee of the school? ☐ Yes ☒ No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.  
\_\_\_\_\_

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? ☐ Yes ☒ No

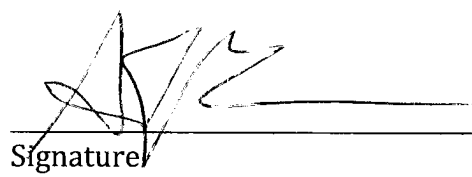
If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.  
\_\_\_\_\_

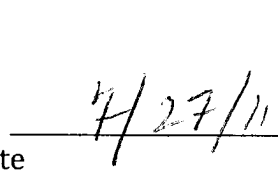
11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s)                                                                     | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|-----------------------------------------------------------------------------|------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
| Please write "None" if applicable. Do not leave this space blank.           |                                          |                                                                                                      |                                                                                         |
| None other than making donations to the school over the course of the year. |                                          |                                                                                                      |                                                                                         |

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

| Organization conducting business with the school | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--------------------------------------------------|------------------------------|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| None                                             |                              |                                             |                                                                                                                                                                        |                                           |

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date

*Please write "None" if applicable. Do not leave this space blank.*

**Appendix F: Disclosure of Financial Interest Form**

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11**

*\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. **Trustee Name (print):** Melody Rollins Downes\_\_\_\_\_

2. **Charter School Name:** Future Leaders Institute Charter School\_\_\_\_\_

3. **Charter Authorizer Entity:** SED\_\_\_\_\_

4. **Home Address\*:** \_\_\_\_\_

5. **Business Address:** \_\_\_\_\_

6. **Daytime Phone\*:** \_\_\_\_\_

7. **E-Mail Address\*:** \_\_\_\_\_

8. List all positions held on board (e.g., chair, treasurer, parent representative) \_\_\_\_\_

Treasurer, Finance Committee Chair\_\_\_\_\_

9. Is the trustee an employee of the school? \_\_\_Yes \_\_\_X\_\_\_No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? \_\_\_Yes \_\_\_X\_\_\_No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

- 11.** Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

| <b>Date(s)</b> | <b>Nature of Financial Interest/Transaction</b> | <b>Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)</b> | <b>Name of person holding interest or engaging in transaction and relationship to yourself</b> |
|----------------|-------------------------------------------------|-------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|
| <b>NONE</b>    |                                                 |                                                                                                             |                                                                                                |

- 12.** Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

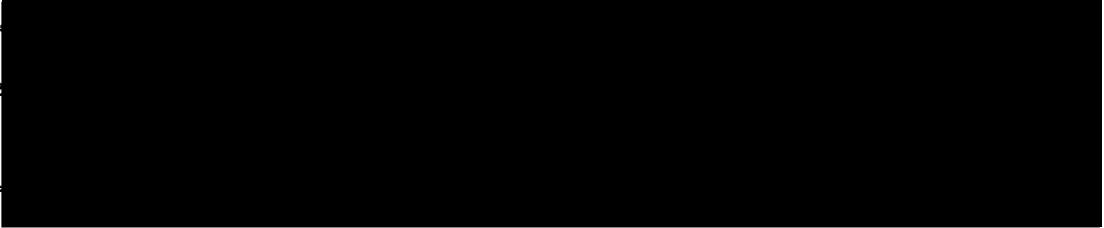
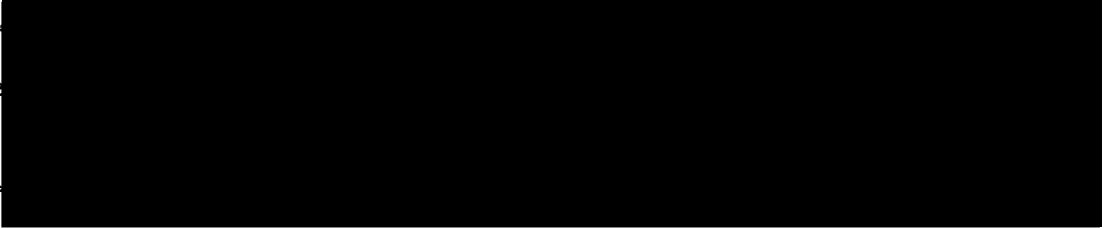
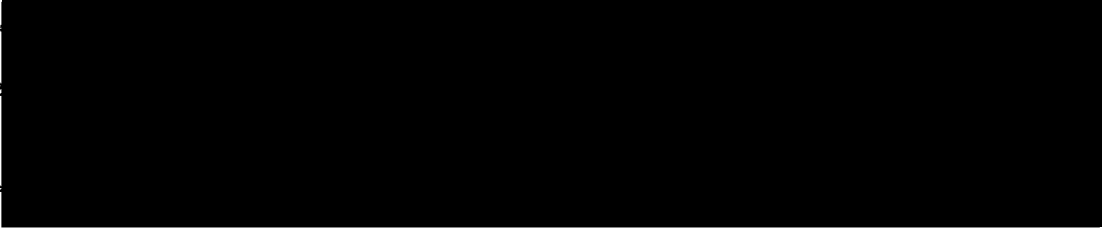
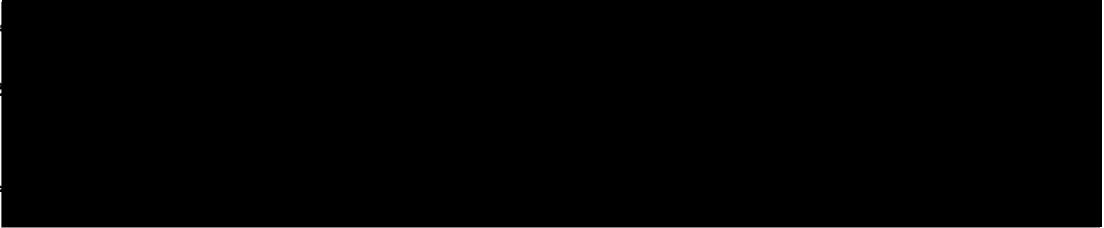
| <b>Organization conducting business with the school</b> | <b>Nature of business conducted</b> | <b>Approximate value of the business conducted</b> | <b>Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest</b> | <b>Steps Taken to Avoid Conflict of Interest</b> |
|---------------------------------------------------------|-------------------------------------|----------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|
| <b>NONE</b>                                             |                                     |                                                    |                                                                                                                                                                               |                                                  |

Melody Relf-Danner 7/26/11  
Signature Date

Appendix F: Disclosure of Financial Interest Form

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11

*\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Marc Solum
2. Charter School Name Future Leaders Institute
3. Charter Authorizer Entity DOE
4. Home Address\* 
5. Business Address\* 
6. Daytime Phone\* 
7. E-Mail Address\* 
8. List all positions held on board (e.g., chair, treasurer, parent representative)

Trustee

---

9. Is the trustee an employee of the school? \_\_\_Yes ☒ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

---

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? \_\_\_Yes ☒ No

If Yes, please provide a description of the position you hold and your responsibilities, your salary and your start date.

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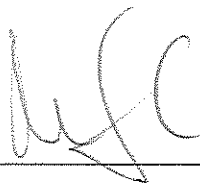
11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s)                                                                  | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|--------------------------------------------------------------------------|------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
| <i>Please write "None" if applicable. Do not leave this space blank.</i> |                                          |                                                                                                      |                                                                                         |
| <i>None</i>                                                              | <i>None</i>                              | <i>None</i>                                                                                          | <i>None</i>                                                                             |

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

| Organization conducting business with the school | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--------------------------------------------------|------------------------------|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| <i>None</i>                                      | <i>None</i>                  | <i>None</i>                                 | <i>None</i>                                                                                                                                                            | <i>None</i>                               |

Signature

A handwritten signature in dark ink, appearing to be 'WFC' or similar, written over a horizontal line.

Date

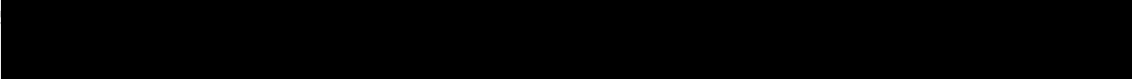
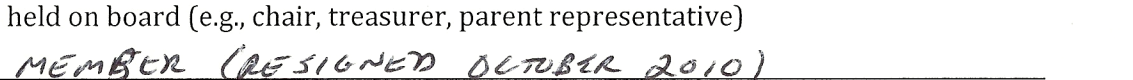
7/27/11

*Please write "None" if applicable. Do not leave this space blank.*

Appendix F: Disclosure of Financial Interest Form

Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11

*\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) <sup>(FORMER)</sup> RAYMOND E. WELCH
2. Charter School Name FUTURE LEADERS INSTITUTE
3. Charter Authorizer Entity NYS DOE
4. Home Address\* 
5. Business Address\* 
6. Daytime Phone\* 
7. E-Mail Address\* 
8. List all positions held on board (e.g., chair, treasurer, parent representative)  
BOARD MEMBER (RESIGNED OCTOBER 2010)
9. Is the trustee an employee of the school? \_\_\_ Yes ☒ No
10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? \_\_\_ Yes ☒ No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

11. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s)                                                           | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|-------------------------------------------------------------------|------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
| Please write "None" if applicable. Do not leave this space blank. |                                          |                                                                                                      |                                                                                         |
|                                                                   | NONE                                     |                                                                                                      |                                                                                         |

12. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

| Organization conducting business with the school | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--------------------------------------------------|------------------------------|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
|                                                  | NONE                         |                                             |                                                                                                                                                                        |                                           |

Raymond Walsh  
Signature

7/28/11  
Date

**Appendix F: Disclosure of Financial Interest Form**

**Disclosure of Financial Interest by a New York Charter School Board of Trustees Member  
Annual Report 2010-11**

*\*Note: This Disclosure is a public record, but asterisked data fields will be redacted.*

1. Trustee Name (print) Barbara G. Barrett\_\_\_\_\_

2. Charter School Name Future Leaders Institute Charter School \_\_\_\_\_

3. Charter Authorizer Entity D.O.E. \_\_\_\_\_

4. Home Address\*

5. Business Addre

6. Daytime Phone\*

7. E-Mail Address\*

8. List all positions held on board (e.g., chair, treasurer, parent representative)

Secretary\_\_\_\_\_

9. Is the trustee an employee of the school? \_\_\_Yes \_x\_\_\_No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

10. Is the trustee an employee or agent of the management company or institutional partner of the charter school? \_\_\_Yes \_x\_\_\_No

If **Yes**, please provide a description of the position you hold and your responsibilities, your salary and your start date.

- 11.** Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write **None**. Please note that if you answered **Yes** to Question 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s)                                                                  | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|--------------------------------------------------------------------------|------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
| <i>Please write "None" if applicable. Do not leave this space blank.</i> |                                          |                                                                                                      |                                                                                         |
|                                                                          |                                          |                                                                                                      |                                                                                         |

- 12.** Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school **and** in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write **None**.

| Organization conducting business with the school | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--------------------------------------------------|------------------------------|---------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
|                                                  |                              |                                             |                                                                                                                                                                        |                                           |

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Signature

Date

*Please write "None" if applicable. Do not leave this space blank.*

